

Table 3

## Value of Clinical Time Liberated by Professional Category

<b>Professional Category</b>	<b>Annual Hours Liberated in 19 Facilities</b>	<b>Estimated Hourly Pay Rate</b>	<b>Annual Value of Liberated Time per Facility</b>	<b>Annual Value of Liberated Time in 19 Facilities</b>
Physicians (hospitalists, emergency medicine physicians, surgeons, and all others)	14,717.0 hours (30%)	\$138.00	\$106,892	\$2,030,946
Nurses	27,962.4 hours (57%)	\$34.50	\$50,774	\$964,703
Ancillary (physical therapists, dieticians, and respiratory therapists)	6,377.4 hours (13%)	\$32.20	\$10,808	\$205,352
All professional categories	49,056.8 hours (100%)	—	\$168,474	\$3,201,001