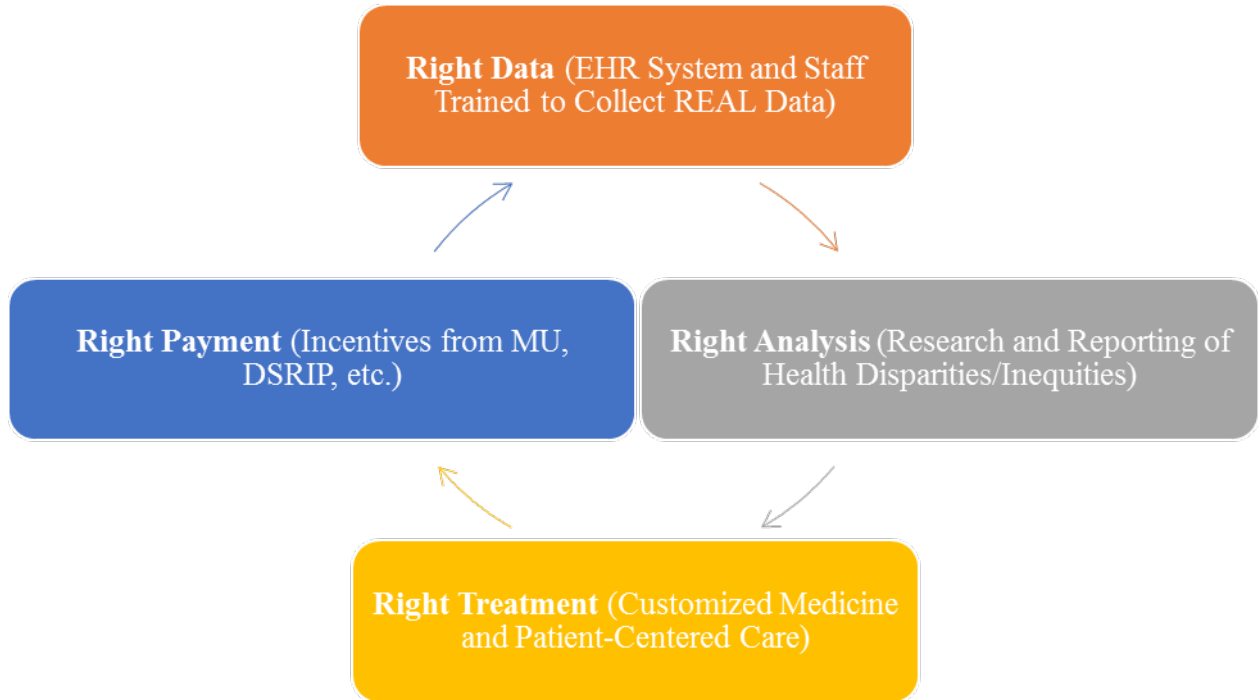


Figure 2

A New Sustainable Environment for an Academic Medical Center



Abbreviations: DSRIP, Delivery System Reform Incentive Payment; MU, meaningful use; REAL, race, ethnicity, and language.