

Table 2

Coding, Billing, and Specialty Services

| Physician Number | Billing | Coding | Specialty |
|-------------------------|--------------------|---|--------------------------------------|
| 1 | Billing company | Does own coding | ER |
| 2 | Billing company | Does own coding | ER |
| 3 | Office manager | Office manager | Ophthalmology |
| 4 | Billing service | Does own coding | Internal medicine |
| 5 | Not sure | Does own coding | Plastic/reconstructive surgery |
| 6 | Billing company | Does own coding | General surgery |
| 7 | Business manager | Business manager | Obstetrics/gynecology |
| 8 | Works with billing | Administrator oversees coding, billing (certified ICD-10 trainer) | Family medicine |
| 9 | Done internally | Does own coding (fee for service) | Psychiatry |
| 10 | Billing service | Does own coding | Psychiatry |
| 11 | Not sure | Someone applies coding, don't know who | Hematology/oncology |
| 12 | Works with billing | Does own coding (is a physician champion for coding) | Physical medicine and rehabilitation |